Record of officer decision

Decision title:	Allocations for t	the additional funding for adult social care 20	018/19	
Date of decision:	28 March 2019			
Decision maker:	Director for adults and communities			
Authority for delegated decision:	communities, fo wellbeing and that allocation of th	the Cabinet report on 4 May 2017, the dire ollowing consultation with the cabinet mem he section 151 officer, is authorised to dete le funding having regard to the principles ciated with the funding.	ber for health and rmine the detailed	
	The report is located at: http://councillors.herefordshire.gov.uk/ieDecisionDetails.aspx?Id=4586			
Ward:	Countywide			
Consultation:	Consultation with the cabinet member for health and wellbeing and section 15: officer has been completed, as required. In addition, the better care partnership group and joint commissioning board have received updates and support the suggested allocation for 2018/19.			
Decision made:	This decision is in relation to 2018/19 spend only. Please note that a separate governance process will be completed for 2019/20. The director for adults and communities agrees the spending allocation for 2018/19 as detailed below:			
			allocation for	
		iled below:	2018/19	
	2018/19 as deta	BCF Performance / Contract Management	2018/19 £26,983	
		BCF Performance / Contract Management Digital Delivery Programme Manager	2018/19 £26,983 £66,888	
	2018/19 as deta Improving Integrated Commissioning	BCF Performance / Contract Management Digital Delivery Programme Manager BCF Project Management Support	2018/19 £26,983 £66,888 £39,604	
	2018/19 as deta Improving Integrated	BCF Performance / Contract Management Digital Delivery Programme Manager BCF Project Management Support BCF Joint Strategic Finance Lead	2018/19 £26,983 £66,888 £39,604 £91,095	
	2018/19 as deta Improving Integrated Commissioning	BCF Performance / Contract Management Digital Delivery Programme Manager BCF Project Management Support	2018/19 £26,983 £66,888 £39,604	
	2018/19 as deta Improving Integrated Commissioning	BCF Performance / Contract Management Digital Delivery Programme Manager BCF Project Management Support BCF Joint Strategic Finance Lead	2018/19 £26,983 £66,888 £39,604 £91,095	
	2018/19 as deta Improving Integrated Commissioning	BCF Performance / Contract Management Digital Delivery Programme Manager BCF Project Management Support BCF Joint Strategic Finance Lead BCPG Minor Investments	£26,983 £66,888 £39,604 £91,095 £15,000	
	2018/19 as deta Improving Integrated Commissioning	BCF Performance / Contract Management Digital Delivery Programme Manager BCF Project Management Support BCF Joint Strategic Finance Lead BCPG Minor Investments Meeting ASC needs- Care Packages	2018/19 £26,983 £66,888 £39,604 £91,095 £15,000	
	2018/19 as deta Improving Integrated Commissioning	BCF Performance / Contract Management Digital Delivery Programme Manager BCF Project Management Support BCF Joint Strategic Finance Lead BCPG Minor Investments Meeting ASC needs- Care Packages Meeting ASC needs- LD Placements Meeting ASC needs- Operational Staffing Stabilising the Provider Market- Nursing Home Placements	£26,983 £66,888 £39,604 £91,095 £15,000 £819,000 £350,000	
	Improving Integrated Commissioning Capacity	BCF Performance / Contract Management Digital Delivery Programme Manager BCF Project Management Support BCF Joint Strategic Finance Lead BCPG Minor Investments Meeting ASC needs- Care Packages Meeting ASC needs- LD Placements Meeting ASC needs- Operational Staffing Stabilising the Provider Market- Nursing Home Placements Stabilising the Provider Market- Placements	£26,983 £66,888 £39,604 £91,095 £15,000 £819,000 £350,000 £400,000	
	2018/19 as deta Improving Integrated Commissioning	BCF Performance / Contract Management Digital Delivery Programme Manager BCF Project Management Support BCF Joint Strategic Finance Lead BCPG Minor Investments Meeting ASC needs- Care Packages Meeting ASC needs- LD Placements Meeting ASC needs- Operational Staffing Stabilising the Provider Market- Nursing Home Placements Stabilising the Provider Market- Placements for Vulnerable Groups	£26,983 £66,888 £39,604 £91,095 £15,000 £819,000 £350,000 £400,000 £480,000	
	Improving Integrated Commissioning Capacity Meeting Adult	BCF Performance / Contract Management Digital Delivery Programme Manager BCF Project Management Support BCF Joint Strategic Finance Lead BCPG Minor Investments Meeting ASC needs- Care Packages Meeting ASC needs- LD Placements Meeting ASC needs- Operational Staffing Stabilising the Provider Market- Nursing Home Placements Stabilising the Provider Market- Placements for Vulnerable Groups AWB Professional Standards Leads	£26,983 £66,888 £39,604 £91,095 £15,000 £819,000 £350,000 £400,000 £480,000 £89,146	
	Improving Integrated Commissioning Capacity Meeting Adult Social Care	BCF Performance / Contract Management Digital Delivery Programme Manager BCF Project Management Support BCF Joint Strategic Finance Lead BCPG Minor Investments Meeting ASC needs- Care Packages Meeting ASC needs- LD Placements Meeting ASC needs- Operational Staffing Stabilising the Provider Market- Nursing Home Placements Stabilising the Provider Market- Placements for Vulnerable Groups	£26,983 £66,888 £39,604 £91,095 £15,000 £819,000 £350,000 £400,000 £480,000	
	Improving Integrated Commissioning Capacity Meeting Adult Social Care	BCF Performance / Contract Management Digital Delivery Programme Manager BCF Project Management Support BCF Joint Strategic Finance Lead BCPG Minor Investments Meeting ASC needs- Care Packages Meeting ASC needs- LD Placements Meeting ASC needs- Operational Staffing Stabilising the Provider Market- Nursing Home Placements Stabilising the Provider Market- Placements for Vulnerable Groups AWB Professional Standards Leads Housing Support Role	£26,983 £66,888 £39,604 £91,095 £15,000 £819,000 £350,000 £400,000 £480,000 £480,000 £89,146 £38,906	
	Improving Integrated Commissioning Capacity Meeting Adult Social Care	BCF Performance / Contract Management Digital Delivery Programme Manager BCF Project Management Support BCF Joint Strategic Finance Lead BCPG Minor Investments Meeting ASC needs- Care Packages Meeting ASC needs- LD Placements Meeting ASC needs- Operational Staffing Stabilising the Provider Market- Nursing Home Placements Stabilising the Provider Market- Placements for Vulnerable Groups AWB Professional Standards Leads Housing Support Role Night Care Team	£26,983 £66,888 £39,604 £91,095 £15,000 £819,000 £350,000 £400,000 £480,000 £480,000 £89,146 £38,906 £144,949	
	Improving Integrated Commissioning Capacity Meeting Adult Social Care	BCF Performance / Contract Management Digital Delivery Programme Manager BCF Project Management Support BCF Joint Strategic Finance Lead BCPG Minor Investments Meeting ASC needs- Care Packages Meeting ASC needs- LD Placements Meeting ASC needs- Operational Staffing Stabilising the Provider Market- Nursing Home Placements Stabilising the Provider Market- Placements for Vulnerable Groups AWB Professional Standards Leads Housing Support Role Night Care Team Community Catalyst	£26,983 £66,888 £39,604 £91,095 £15,000 £819,000 £350,000 £400,000 £480,000 £480,000 £89,146 £38,906 £144,949 £15,500	

	Community Based Anticipatory Care Planning	£41,460		
	Expansion of Rapid Response Service	£280,418		
	Enhancing Adults Wellbeing Pathway Roles	£148,526		
Reducin	Admiral Dementia Nurses	£75,000		
Pressures	Cara Navigator Fraguent Fallers	£44,000		
the NHS	Balanced Lives Hereford	£50,000		
includin supportir		£90,261		
hospita	Additional Community Broker Roles	£66,409		
discharg	e Increased Home First & Home Care Capacity	£50,000		
	Additional Staff for D2A Beds	£103,656		
	Trusted Assessors (employed though Hoople)	£44,714		
	Social Care Urgent Care Staff	£54,583		
Supportir	Clinical Professional Standards Lead	£54,584		
Local Soc		£22,500		
Care Provi	der Care Workforce Development Programme	£31,690		

£4,719,508

£50,718

Reasons for decision:

The schemes detailed above have been developed and allocated in line with the following principles (as previously approved) and in line with the grant conditions:

Improving Quality of Care in Care Homes

- To support market development and sustainability for social care providers in Herefordshire;
- To support short term health initiatives that demonstrate future benefit to residents, and across the health and social care system;
- To integrate services through joint pathways and not building functions and services silos;
- To utilise a pilot approach to new initiatives to enable the evidence of benefits and learn from what works in practice;
- To invest in systems to identify and track individuals to demonstrate the evidence of need and outcomes;
- To invest in initiatives that prevent or delay the need for formal care and prevent hospital admission; and
- To invest in technology enabled care to support the care workforce challenge across the health and social care system.

Highlight any associated risks/finance/legal/ equality considerations:

Risks:

Market

- The schemes invested in do not achieve the desired outcomes and impact planned. In order to mitigate this implementation milestones and clear outcomes have been agreed for each scheme, the delivery of which are monitored on a regular basis by a dedicated project manager and reported to the better care partnership group (BCPG).
- If the funding has not been spent in year, then DCLG may clawback any underspend at year-end, which would reduce the impact and outcomes achieved. Actual spend is monitored by the BCPG on a

	monthly basis. Any slippage in spend will be identified as soon as possible and will be reallocated to other schemes, following the agreement from both the council and CCG.
Details of any alternative options considered and rejected:	Not approving the allocation to the schemes suggested or allocating the budget in a different way is an option; however the schemes detailed above have been developed in partnership with key stakeholders and fully meet all grant conditions set.
	A substantial amount of the schemes support the current adult social care budgetary pressures and aim to enable delivery in priority areas. A key grant condition for the additional funding is that the full allocation for each year is spent within that financial year. Formal approval is required to allow the budget to be allocated and spent within the timescales set.
Details of any declarations of interest made:	None.

Signed......Stephen Vickers, Director for adults and communities....... Date: 28/3/19